Use of Strategic Foresight to Inform the FY 2022-2026 Strategic Plan

DAA/DRA Briefing
Office of Chief Financial Officer

Strategic Plan Development: Implementation of Strategic Foresight Approach

- The Office of Management and Budget (OMB) encourages use of strategic foresight in strategic planning (OMB A-11: 230.1)
 - Incorporating strategic foresight into the strategic planning and review process supports the development and achievement of long-term goals.
 - Method for systematically considering a longer time horizon and broader scope of issues than other forms of planning.
 - Fostering an Agency's ability to better prepare for future threats or take early advantage of emerging opportunities.

Horizon scanning to inform EPA's FY 2022-2026
Strategic Plan and Evidence Act Learning Agenda: The Ask.

- Agency approach is a two-phase systematic and iterative horizon scanning approach:
 - * Literature scan
 - · Expert/leadership interviews
- Initiated initial literature scans in the following areas:
 - Climate Change: Agency Responsiveness/Preparedness
 - · Environmental Justice and Sustainable Communities
 - Electric Vehicle Industry and Associated Materials and Waste Streams
 - Green Chemistry/Materials Management/Recycling
 - · Ocean Pollution/Microplastics
 - Workforce/Succession Planning
- Seeking DAA/DRA input on:
 - · Affirming/adjusting scanning areas
 - Identifying experts for interviews, including Agency (political and career) leadership; Agency experts and external experts

Reflecting foresight results in EPA's FY 2022-2026 Strategic Plan OCFO will provide summary reports and will brief agency leadership and programs to:

- Inform scope and content of Agency goals and objectives.
- Develop strong and resilient program strategies that consider future uncertainties.
- Illuminate external factors that may impede or enhance EPA's ability to advance the strategic plan.

